



**CALIFORNIA & ARIZONA LGMA
JOINT STRATEGIC PLANNING SESSION**

AGENDA

NOVEMBER 19, 2025 | 8:00 AM – 5:00 PM PST

451 A STREET (SECOND FLOOR CONFERENCE ROOM)

SAN DIEGO, CA 92101

Note: The second-floor conference room is a secure floor, meaning you must check in with building security in order to access the meeting. Building security is advised that the meeting will occur, and will grant you access. Also, please enter the building on the South side; see provided map. Given this is your first time entering the building, please allow time for walking/parking/security, etc.

1. Welcome/recap from our pre-meeting
2. Goals and expectations for the day
3. Where do we want to be? Discuss key plan elements:
 - a. Values
 - b. Mission
 - c. Purpose
 - d. Vision
4. How will we get there? Discuss strategic priorities and strategic questions
5. Recap and next steps