



**CALIFORNIA & ARIZONA LGMA  
JOINT STRATEGIC PLANNING SESSION  
PRE-MEETING AGENDA  
OCTOBER 27, 2025 | 2:00 PM – 4:00 PM PST**

<https://us02web.zoom.us/j/9532162128>

Meeting ID: 953 216 2128

Join instructions:

<https://us02web.zoom.us/join/9532162128?signature=grh2F6g0MMSJa7AUcQz74NBMR9AOy1MjfWAp5ntdQU>

Strategic planning is a process by which we will address four important questions:

- Where are the LGMAs today?
- Where do we want the organizations to be in the future?
- How will we get there?
- And how will we know when we have arrived?

Our strategic planning facilitator (Nuffer, Smith, Tucker) will help us address these questions, using input from the interviews and electronic surveys as a starting point for our discussion. To ensure we use our in-person meeting time efficiently, the two-hour pre-meeting will cover the following agenda items:

1. Welcome/Strategic planning 101
2. Where are we now? Review SWOT analysis
3. Level set from the LGMAs
  - a. Review history and rationale for the existence of two programs.
  - b. Discuss viability of creating one national program.
  - c. Discuss current organizational structure – what is flexible and what is not.
  - d. Level set on how the two organizations work together, including an update on alignment work done to date, and planned next steps.
4. Recap & Next Steps
  - a. Discuss key principles/areas of agreement from this meeting that will carry us into future discussions.
  - b. Present questions to consider/think about before the in-person meeting.